# REDWOOD COMMUNITY RADIO, INC.

# **FINANCIAL STATEMENTS**

For the Year Ended December 31, 2012 and 2011

# REDWOOD COMMUNITY RADIO, INC.

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# AYCOCK AND EDGMON CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors Redwood Community Radio, Inc.

We have audited the accompanying financial statements of Redwood Community Radio, Inc. (a nonprofit organization) which comprise the statements of financial position as of December 31, 2012 and 2011, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

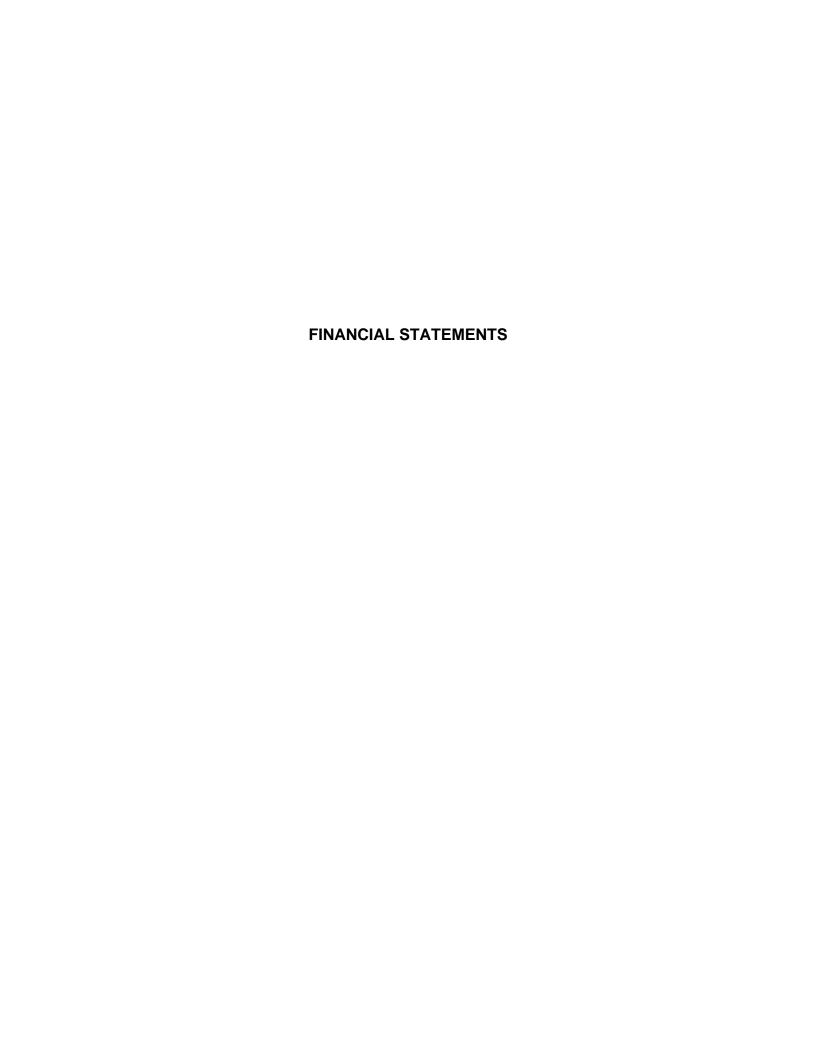
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Redwood Community Radio, Inc. as of December 31, 2012 and 2011, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Board of Directors Redwood Community Radio, Inc.

#### Other Matter

Our audit was performed for the purpose of forming an opinion on the financial statements as a whole. The schedules of functional expenses on pages 15 and 16 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements taken as a whole.

Aycock and Edgmon July 25, 2013



## STATEMENT OF FINANCIAL POSITION

December 31, 2012 and 2011 2012 2011 **ASSETS Current Assets** \$ Cash and cash equivalents 105,608 79.222 Accounts receivable - Net 51,260 54,186 Prepaid expenses 10,308 9,931 2,621 Inventory 1,800 **Total Current Assets** 168,976 145,960 Property and Equipment Land 49,037 49,037 **Buildings** 268,199 268,199 Equipment 410,268 628,141 Accumulated depreciation (374,995)(339,514)**Total Property and Equipment** 570,382 387,990 Other Assets 7,000 Investment 7,000 Note receivable 157,977 7,000 **Total Other Assets** 164,977 **TOTAL ASSETS** 746,358 698,927 LIABILITIES AND NET ASSETS **Current Liabilities** \$ \$ 71,091 Accounts payable 2,781 Current portion of notes payable 15.842 270 Sales tax payable 833 Payroll taxes and related benefits payable 6,560 7,165 Note payable 20,000 Interest payable 253 Deferred revenue 15,251 11,755 Accrued liabilities: Compensated absences 15,714 14.921 **Total Current Liabilities** 61,997 120,439 **Long-Term Liabilities** Notes payable 34,158 **TOTAL LIABILITIES** 61,997 154,597 **Net Assets** Unrestricted net assets 530,071 537,350 Temporarily restricted net assets 154,290 6,980 **Total Net Assets** 544,330 684,361 TOTAL LIABILITIES AND NET ASSETS 698,927 746,358

The accompanying notes to financial statements are an integral part of this statement.

# **STATEMENT OF ACTIVITIES**

For the Year Ended December 31, 2012

SUPPORT, REVENUE, AND GAINS Support	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Contributions	\$ 154,428	\$ 173,279	\$ -	\$ 327,707
	\$ 154,428 192,525	\$ 173,279	Φ -	
Membership contributions	105,186	-	-	192,525
Underwriting	51,789	-	-	105,186
In-kind and trade-out support		173,279		51,789
Total Support	503,928	173,219		677,207
Revenue and Gains				
Fund-raising	40,779	_	_	40,779
Direct event costs	(26,766)	_	_	(26,766)
Advertising	6,305	_	_	6,305
Other income	62	_	_	62
	4,128	-	-	
Novelty sales Interest income	•	-	-	4,128
	7,780			7,780
Total Revenue and Gains	32,288	<del></del>		32,288
Net Assets Released from Restriction	25,969	(25,969)	-	-
TOTAL SUPPORT, REVENUE, AND GAINS	562,185	147,310	<u> </u>	709,495
EXPENSES Program Services Program expenses Total Program Services	281,294 281,294	<u>-</u>	<u> </u>	281,294 281,294
Support Services				
General and administrative	219,084	_		219,084
Fund-raising and membership	69,086	<u>-</u>	<u>-</u>	69,086
Total Support Services	288,170	<u>-</u>	<u>-</u>	288,170
rotal Support Services	200,170		<u>-</u>	200,170
TOTAL EXPENSES	569,464			569,464
CHANGE IN NET ASSETS	(7,279)	147,310	-	140,031
NET ASSETS, JANUARY 1	537,350	6,980		544,330
NET ASSETS, DECEMBER 31	\$ 530,071	<u>\$ 154,290</u>	<u> -                                   </u>	\$ 684,361

# STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2011

SUPPORT, REVENUE, AND GAINS	<u>Un</u>	restricted		emporarily estricted		manently estricted		Total
Support	Φ	004400	Φ	05 545	Φ		Φ	440.740
Contributions	\$	394,198	\$	25,515	\$	-	\$	419,713
Membership contributions		179,803		-		-		179,803
Underwriting		112,394		-		-		112,394
In-kind and trade-out support		11,932						11,932
Total Support		698,327		25,515				723,842
Revenue and Gains								
Fund-raising		26,943		_		_		26,943
Direct event costs		(14,744)		_		_		(14,744)
Production		12,541		_				12,541
Novelty sales		10,176		_		-		10,176
Interest income		•		-		-		•
		1,064	-					1,064
Total Revenue and Gains		35,980				-		35,980
Net Assets Released from Restriction	1	53,808		(53,808)		-		-
TOTAL SUPPORT, REVENUE, AND GAINS		788,115		(28,293)				759,822
EXPENSES Program Services Program expenses Total Program Services		263,735 263,735		<u>-</u>		<u>.</u>		263,735 263,735
Support Services		055 000						055,000
General and administrative		255,029		-		-		255,029
Fund-raising and membership		63,721						63,721
Total Support Services		318,750				-		318,750
TOTAL EXPENSES		582,485						582,485
CHANGE IN NET ASSETS		205,630		(28,293)		-		177,337
NET ASSETS, JANUARY 1		331,720		35,273				366,993
NET ASSETS, DECEMBER 31	<u>\$</u>	537,350	<u>\$</u>	6,980	<u>\$</u>		<u>\$</u>	544,330

The accompanying notes to financial statements are an integral part of this statement.

# STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2012 and 2011

		2012		2011
CASH FLOWS FROM OPERATING ACTIVITIES			_	
Change in net assets	\$	140,031	\$	177,337
Adjustments to reconcile change in net assets				
to net cash provided by operating activities:		05.404		44 457
Depreciation		35,481		14,457
Realized loss on sale of assets  Non cash contributions		2,701		44,091
		-		(275,000)
(Increases) decreases in operating assets:  Accounts receivable		2.026		(074)
		2,926		(874) 303
Prepaid expenses		(377) 821		303 173
Inventory Increases (decreases) in operating liabilities:		021		173
Accounts payable		(68,054)		60,770
Sales tax payable		(66,034) 563		(22)
Accrued liabilities		1,395		6,440
Deferred revenue		3,496		(5,021)
Total Adjustments		(21,048)		(154,683)
Net Cash Provided by Operating Activities		118,983		22,654
Not Oddin't Tovidod by Operating Activities		110,000		22,001
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from the sale of assets		-		63,909
Principal payments received on note receivable		155,276		2,023
Purchase of equipment		<u>(217,873)</u>		<u>(143,877)</u>
Net Cash Used by Investing Activities		(62,597)		(77,945)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from new borrowing		60,000		80,000
Principal payments paid to reduce debt		(90,000)		(30,000)
Net Cash Provided (Used) by Financing Activities		(30,000)		50,000
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		26,386		(5,291)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		79,222		84,513
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$</u>	105,608	<u>\$</u>	79,222

# Supplemental information:

In 2011, a donor contributed a manufactured home and land to Redwood Community Radio, Inc. The fair value at the date of contribution was \$268,000. In addition, in 2011 a donor contributed silver to Redwood Community Radio, Inc. with a fair value at the date of contribution of \$7,000.

## NOTE A - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Activities

Redwood Community Radio, Inc. (RCR) is a nonprofit public benefit corporation charted on April 21, 1983. It is governed by a board of directors that represents the community it serves. The primary purpose of RCR is to own and operate a community-supported broadcast system that provides news, educational programs, public information, music, and entertainment.

RCR operates three transmitters serving Humboldt, northern Mendocino, and Trinity counties in northern California. RCR is membership-based and receives a significant portion of its financial support through pledges from members of the community. The daily operations of RCR is performed by volunteer programmers and paid full-time staff.

# Basis of Accounting

The financial statements of RCR have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles.

#### Promises to Give

Contributions are recognized when the donor makes a promise to give to RCR that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

RCR uses the allowance method to determine uncollectible unconditional promises received. The allowance is based on the prior years' uncollected spring and fall balances.

#### Financial Statement Presentation

RCR presents information about its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. During the fiscal years ended December 31, 2012 and 2011, RCR had no permanently restricted net assets.

Unrestricted net assets are those whose use is not restricted by donor-imposed stipulations even though their use may be limited in other respects, such as by contract, loan agreement, or board designation.

Temporarily restricted net assets are those whose use is subject to a donor-imposed restriction of time or purpose. When a purpose or time restriction ends, temporarily restricted net assets are released to unrestricted net assets.

#### Property and Equipment

Property and equipment are valued at historical cost for purchased items and at estimated fair value for donated items. Depreciation is computed on all depreciable property using the straight line method based on estimated useful lives. The estimated lives of such assets range between five and forty years. RCR has not established an explicit capitalization policy.

#### NOTE A - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

# Restricted and Unrestricted Support

Contributions that are restricted by the donor are reported as an increase in unrestricted net assets if the restrictions expire (that is, when a stipulated time restriction ends or a purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions.

#### Contributed Services

Contributed services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) required specialized skills, are performed by people with those skills, and would otherwise be purchased by RCR.

# Cash and Cash Equivalents

For the purpose of the Statement of Cash Flows, RCR considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

## Income Taxes

RCR is exempt from federal and state income taxes under Internal Revenue Code Section (IRC) 501(c)(3) and California Revenue and Taxation Code Section 23701(d). Additionally, the Internal Revenue Service has determined that RCR is not a private foundation within the meaning of IRC Section 509(a).

# Compensated Absences

Accumulated vacation leave that is expected to be liquidated with expendable available financial resources is reported as an expenditure and a liability. In accordance with the provisions of Statement of Financial Accounting Standards No. 43, "Accounting for Compensated Absences," no liability is recorded for nonvesting accumulating rights to receive sick pay benefits.

#### Functional Expenses

RCR allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support service are allocated directly according to their natural expense classification. Other expenses that are common to several functions are allocated by various statistical bases.

#### Advertising

RCR uses advertising to promote its programs among the audiences it serves. The production costs of advertising are expensed as incurred. The advertising costs totaled \$8,379 and \$12,482 for the years ended December 31, 2012 and 2011, respectively.

## Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## **NOTE B - CASH AND CASH EQUIVALENTS**

At December 31, 2012 and 2011, cash and cash equivalents were composed of the following:

		 2011	
Petty cash	\$	150	\$ 150
Checking and savings		105,458	 79,072
	\$	105,608	\$ 79,222

# **NOTE C - RECEIVABLES**

Receivables were composed of the following at December 31, 2012 and 2011:

	 2012	 2011
Underwriting receivables	\$ 11,339	\$ 12,755
Allowance for doubtful accounts	 (2,984)	 (4,585)
	8,355	8,170
Spring and Fall Pledge receivables	30,231	34,266
Trade receivable	1,575	8,359
Other	 11,099	 3,391
	\$ 51,260	\$ 54,186

# **NOTE D - PROPERTY AND EQUIPMENT**

The following is a summary of the changes in property and equipment:

		Balance an 1, 2011	 Additions	 Disposals		Balance c 31, 2011
Land and land improvements	\$	49,037	\$ -	\$ -	\$	49,037
Building and improvements		268,199				268,199
Studio equipment		105,197	-	-		105,197
Broadcast equipment		119,560	143,877	-		263,437
Office equipment		41,634	 -	 -		41,634
		583,627	143,877	-		727,504
Accumulated depreciation		(325,057)	 (14,457)	 -		(339,514)
	\$	258,570	\$ 129,420	\$ -	\$	387,990
		Balance an 1, 2012	 Additions	 Disposals		Balance c 31, 2012
Land and land improvements	<u>Ja</u>	an 1, 2012	 \$ Additions -	 Disposals -		c 31, 2012
Land and land improvements Building and improvements			\$ Additions	\$ Disposals -	De	
Building and improvements	<u>Ja</u>	49,037	\$ Additions -	\$ Disposals -	De	49,037
Building and improvements Studio equipment	<u>Ja</u>	49,037 268,199	\$ -	\$ Disposals - - -	De	49,037 268,199
Building and improvements	<u>Ja</u>	49,037 268,199 105,197	\$ Additions 217,873	\$ Disposals	De	49,037 268,199 105,197
Building and improvements Studio equipment Broadcast equipment	<u>Ja</u>	49,037 268,199 105,197 263,437	\$ -	\$ Disposals	De	49,037 268,199 105,197 481,310
Building and improvements Studio equipment Broadcast equipment	<u>Ja</u>	49,037 268,199 105,197 263,437 41,634	\$ - 217,873 -	\$ Disposals	De	49,037 268,199 105,197 481,310 41,634

Depreciation expense for the years ended December 31, 2012 and 2011 was \$35,481 and \$14,457, respectively.

#### **NOTE E - NOTE RECEIVABLE**

On October 19, 2011, RCR sold the property that was received as an unrestricted contribution in 2011 and received a \$160,000 note receivable from Zeus Kuzu with an interest rate of 7.25%. The note called for monthly payments of \$1,480 and was due October 19, 2026. The note was secured by a deed of trust. On November 8, 2012 the receivable was sold.

The following is a summary of the change in the note receivable:

Jai	n 1, 2011		Principal	Lo	oss on Sale	De	ec 31, 2011
E	Balance	 dditions	Payments		of Asset		Balance
\$	-	\$ 160,000	\$ 2,023	\$	-	\$	157,977
Jai	n 1, 2012		Principal	Lo	oss on Sale	De	ec 31, 2012
E	Balance	 dditions	 Payments		of Asset		Balance
\$	157.977	\$ -	\$ 155,304	\$	2.673	\$	-

# **NOTE F - INVESTMENT**

In 2011, RCR received a bequest that contained, among other assets, a collection of silver coins. The fair value at the date of contribution was appraised at \$7,000.

#### **NOTE G - DEFERRED REVENUE**

Deferred revenue consists of prepayments made by underwriters and are short-term in nature.

#### **NOTE H - NOTES PAYABLE**

The following is a schedule of the changes in the long-term debt for the years ended December 2012 and 2011:

					Classif	fication
	Balance	Principal	Principal	Balance	Current	Long-Term
	Jan 1, 2011	Additions	Reductions	Dec 31, 2011	Portion	Portion
Ken Miller	<u>\$ -</u>	\$ 50,000	\$ -	\$ 50,000	<u>\$ 15,842</u>	<u>\$ 34,158</u>
					Classif	fication
	Balance	Principal	Principal	Balance	Current	Long-Term
	Jan 1, 2012	Additions	Reductions	Dec 31, 2012	Portion	Portion
Ken Miller	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -
Laura Glauberman		20,000		20,000	20,000	
	\$ 50,000	\$ 20,000	\$ 50,000	\$ 20,000	\$ 20,000	\$ -
	Jan 1, 2012 \$ 50,000	Additions \$ - 20,000	Reductions \$ 50,000	Dec 31, 2012 \$ - 20,000	Current Portion \$ - 20,000	0

- A. Note payable to Ken Miller payable at \$1,498.54 per month beginning January 30, 2012, including interest at 5.0%. The unpaid principal and interest was paid on November 30, 2012. The note was secured by the promissory note (Note E).
- B. Note payable to Laura Glauberman payable within 30 days of the sale of RCR interest in the former Fitch property provided that payment is made on or before October 31, 2013 with interest at 3% beginning July 30, 2012;

The interest rate increases to 6% beginning November 1, 2013 if the unpaid principal is not paid by October 31, 2013. Minimum monthly payments of at least \$1,000 will be due beginning November 2014 if the full balance of principal and interest is not fully paid on or before October 31, 2014.

#### NOTE I - TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consists of 2011 Radio Community Service Grant funds of \$6,980 that are restricted to the use of acquiring, producing, promoting, and distributing national public radio programming.

## **NOTE J - SIGNIFICANT CONCENTRATION RISK**

RCR maintains cash balances with local financial institutions that are insured by either the Federal Deposit Insurance Corporation or the National Credit Union Administration for up to \$250,000. Redwood Community Radio, Inc. had no uninsured cash balances at December 31, 2012 and 2011.

## **NOTE K - OPERATING LEASES**

RCR leases space to house a transmitter, antenna and related equipment at three locations as follows:

#### Lease with Estrella TV

RCR leases space for the transmitter located on Cahto Peak in Mendocino County. The lease is month to month and may be cancelled by either party with thirty days written notice. The monthly rent is \$350 per month.

# Lease with N. Johannesen

RCR entered into a lease with N. Johannesen on August 11, 1999 for space on a tower for broadcasting equipment on Pratt Mountain. The monthly rent was \$1,000 per month. Beginning September 2012, the rent increased to \$1,045 per month.

#### Lease with Pollack/Peltz Broadcasting, LLC

This lease is for space on a broadcast tower located in Eureka, California. The lease is renewed each year with a 3% increase from the previous year. The current rent is \$800 per month.

## **NOTE L - COMMUNITY SERVICE GRANTS**

The Corporation for Public Broadcasting (CPB) is a private, nonprofit grant making organization responsible for funding more than 1,000 television and radio stations. CPB distributes annual Community Service Grants (CSGs) to qualifying public entities. CSGs are used to augment the financial resources of public broadcasting stations and thereby to enhance the quality of programming and expand the scope of public broadcasting services. Each CSG may be expended over one or two federal fiscal years as described in the Communications Act, 47 United States Code Annotated Section 396(k)(7), (1983) Supplement. In any event, each grant must be expended within two years of the initial grant authorization.

The grant funds received under CSG are allocated between unrestricted and restricted amounts by a percentage determined by CPB. The percentages were 77.99% and 78.44% unrestricted and 22.01% and 21.56% restricted for the 2013 and 2012 grant years, respectively. The restricted funds are to be used exclusively for the acquisition, production, promotion and distribution of national programming of high quality, diversity, creativity, excellence, and innovation.

A summary of grants received are as follows:

	 2012	_	2011	
Unrestricted	\$ 96,119	\$	92,832	
Restricted	 25,969	_	25,515	
Total	\$ 122,088	\$	118,347	

# **NOTES TO FINANCIAL STATEMENTS**

December 31, 2012

## **NOTE M - FUNCTIONAL ALLOCATION OF EXPENSES**

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Activities. Accordingly, certain costs have been allocated among the programs and supporting services benefitted.

#### **NOTE N - CONTINGENT LIABILITIES**

Financial awards from federal, state, and local governmental entities in the form of grants are subject to audit. Such audits could result in claims against RCR for disallowed costs or noncompliance with grantor restrictions. No provision has been made for any liabilities that may arise from such audits because the amounts, if any, cannot be determined at this date.

# **NOTE O - SUBSEQUENT EVENTS**

RCR's management has evaluated its subsequent events through July 25, 2013, the date the financial statements were available to be issued.



# STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2012

					(	General		
	F	Program	Fun	nd-raising	<u>Adr</u>	and <u>ministrative</u>		Total
	•	100 101	•	00.070	•	440.544	•	0.47 777
Salaries and wages	\$	108,161	\$	26,072	\$	113,544	\$	247,777
Payroll taxes		9,954		2,508		10,305		22,767
Workers' compensation insurance	ce	2,607		628		3,012		6,247
		120,722		29,208		126,861		276,791
Advertising		7,973		-		406		8,379
Bad debt expense		330		25,297		43		25,670
Bank charges		-		1,242		149		1,391
Broadcasting		52,841		-		-		52,841
Fund-raising and novelty costs		4,549		12,548		-		17,097
Insurance		-		-		9,059		9,059
Interest expense		2,281		-		382		2,663
Occupancy costs		3,576		-		20,390		23,966
Professional		15,432		190		28,883		44,505
Programming		12,113		-		-		12,113
Promotion		10,354		81		-		10,435
Repair and maintenance - Buildi	ng	12,518		-		11		12,529
Staff development and								
organization development		4,180		-		851		5,031
Supplies		5,750		253		16,679		22,682
Travel and training		1,108		255		3,375		4,738
Miscellaneous		-		12		2,181		2,193
TOTAL EXPENSES BEFORE								
DEPRECIATION AND LOSSE	S	253,727		69,086		209,270		532,083
Depreciation		27,567		-		7,914		35,481
Loss on asset disposal		<u>-</u>				1,900		1,900
TOTAL EXPENSES								
AND LOSSES	\$	281,294	\$	69,086	\$	219,084	\$	569,464

# STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2011

	_	_			General and			
	<u></u>	Program	Fund-raising		<u>Administrative</u>		Total	
Salaries and wages	\$	105,417	\$	19,896	\$	115,773	\$	241,086
Payroll taxes		10,214		1,907		10,068		22,189
Workers' compensation insurance	ce	2,340		442		2,698		5,480
·		117,971		22,245		128,539		268,755
Advertising		10,940		330		1,212		12,482
Bad debt expense		8,854		10,991		-		19,845
Bank charges		-		935		567		1,502
Broadcasting		43,962		-		43		44,005
Fund-raising and novelty costs		-		23,636		-		23,636
Insurance		-		-		6,631		6,631
Occupancy costs		1,676		-		18,261		19,937
Professional		14,713		1,290		24,240		40,243
Programming		12,083		-		-		12,083
Promotion		9,711		2,880		-		12,591
Repair and maintenance - Buildi	ng	22,850		-		251		23,101
Staff development		4,085		-		774		4,859
Supplies		6,850		1,073		13,484		21,407
Travel and training		3,614		341		2,898		6,853
Miscellaneous		-		-		6,007		6,007
TOTAL EXPENSES BEFORE								
DEPRECIATION AND LOSSE	:S	257,309		63,721		202,907		523,937
Depreciation		6,426		-		8,031		14,457
Loss on asset disposal				<u>-</u>		44,091		44,091
TOTAL EXPENSES								
AND LOSSES	<u>\$</u>	263,735	<u>\$</u>	63,721	<u>\$</u>	255,029	<u>\$</u>	582,485

The accompanying notes to financial statements are an integral part of this statement.